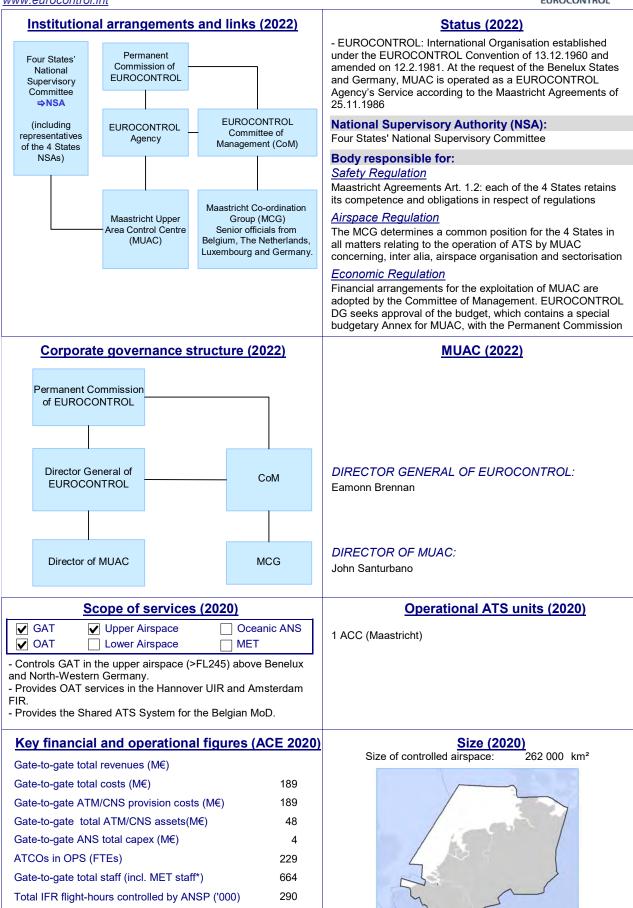
Maastricht Upper Area Control Centre



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n/appl

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IFR airport movements controlled by ANSP ('000)

En-route sectors open at maximum configuration

* if applicable

Minutes of ATFM delays (post-OPS adjusted, '000)

MUAC (Maastricht) - Cost-effectiveness KPIs (€2020)



MUAC (Maastricht) - Cost-effectiveness KPIs (€2020)

Changes in unit gate-to-gate ATM/CNS provision costs within comparator group

Due to the unique nature of its airspace (upper airspace only, across four states), it was decided that Maastricht (MUAC) should be considered separately and therefore this ANSP is not included in the comparator group benchmarking analysis





Information on major capex projects and ATM systems upgrades/replacements

ATM	сом	NAV	SUR	Building	Other	Years	FDPS	RDPS	HMI	vcs
							C: 2008*	C: 2008*	C: 2002*	C: 1995*
€23.4M				€4.6M		2015				
						2016				
						2017				
						2018				
						2019				
€59.8M (2020-2026)				€49.4M (2020-2026)		2020				
						2021				
						2022				
						2023				
						2024				
						2025				
							* C = Commissioning	Upgrade	Replacement	

Focus on the top five capex projects

Project number	Name of the project	Domain	Capex spent between start and end dates (€M)	Start date	End date
1	New OPS Building	BUILDINGS	28.2	2022	2026
2	Buildings renovation	BUILDINGS	20.7	various dates	various dates
3	IOP/Flight Object deployment	ATM	14.0	2023	2026
4	MUAC Dual System Architecture	ATM	12.7	2021	2026
5	Data Centre Operations	ATM	9.6	various dates	various dates