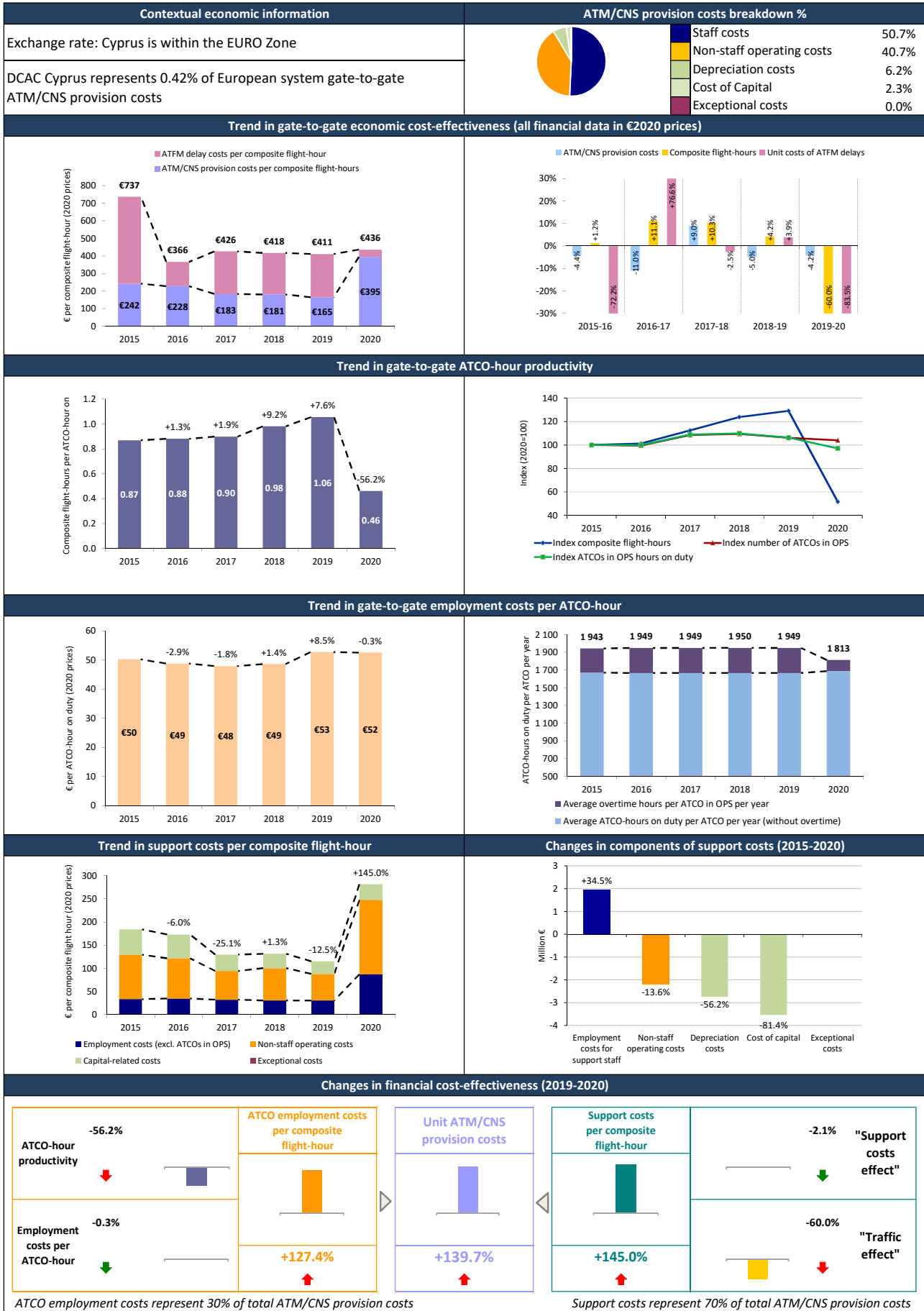




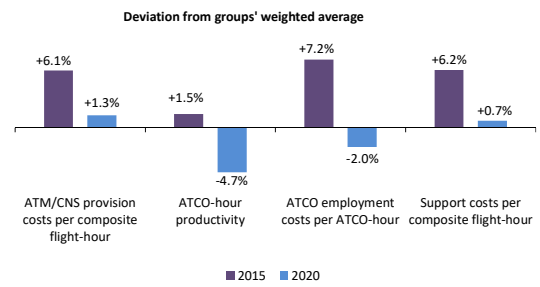
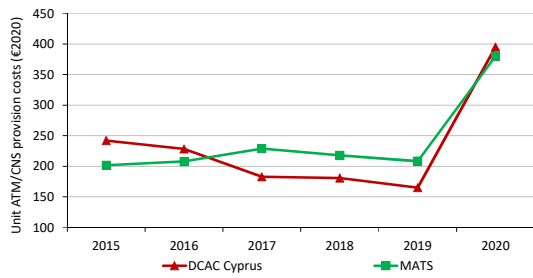
<p><u>Institutional arrangements and links (2022)</u></p>	<p><u>Status (2022)</u></p> <ul style="list-style-type: none"> - State body - 100% State-owned <p>National Supervisory Authority (NSA): Department of Civil Aviation</p> <p>Body responsible for:</p> <p><u>Safety Regulation</u> Department of Civil Aviation of Cyprus</p> <p><u>Airspace Regulation</u> Department of Civil Aviation of Cyprus</p> <p><u>Economic Regulation</u> Ministry of Finance</p>																						
<p><u>Corporate governance structure (2022)</u></p>	<p><u>DCAC Cyprus (2022)</u></p> <p>HEAD OF ANS SECTION (COO):</p> <p>Nicos Nicolaou (CNS, Airspace)</p> <p>Haris Antoniadis (ACC, APPs, TWRs, AIS, Training, ATFM)</p>																						
<p><u>Scope of services (2020)</u></p> <table border="1"> <tr> <td><input checked="" type="checkbox"/> GAT</td> <td><input checked="" type="checkbox"/> Upper Airspace</td> <td><input type="checkbox"/> Oceanic ANS</td> </tr> <tr> <td><input type="checkbox"/> OAT</td> <td><input checked="" type="checkbox"/> Lower Airspace</td> <td><input type="checkbox"/> MET</td> </tr> </table> <p>- DCAC Cyprus owns and operates 2 airport Control Towers and ARO units</p>	<input checked="" type="checkbox"/> GAT	<input checked="" type="checkbox"/> Upper Airspace	<input type="checkbox"/> Oceanic ANS	<input type="checkbox"/> OAT	<input checked="" type="checkbox"/> Lower Airspace	<input type="checkbox"/> MET	<p><u>Operational ATS units (2020)</u></p> <p>1 ACC (Nicosia) 2 APPs/TWRs (Larnaca, Paphos)</p>																
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<p><u>Key financial and operational figures (ACE 2020)</u></p> <table border="1"> <tr><td>Gate-to-gate total revenues (M€)</td><td>28</td></tr> <tr><td>Gate-to-gate total costs (M€)</td><td>55</td></tr> <tr><td>Gate-to-gate ATM/CNS provision costs (M€)</td><td>34</td></tr> <tr><td>Gate-to-gate total ATM/CNS assets(M€)</td><td>12</td></tr> <tr><td>Gate-to-gate ANS total capex (M€)</td><td>4</td></tr> <tr><td>ATCOs in OPS (FTEs)</td><td>104</td></tr> <tr><td>Gate-to-gate total staff (incl. MET staff*)</td><td>230</td></tr> <tr><td>Total IFR flight-hours controlled by ANSP ('000)</td><td>79</td></tr> <tr><td>IFR airport movements controlled by ANSP ('000)</td><td>32</td></tr> <tr><td>En-route sectors open at maximum configuration</td><td>5</td></tr> <tr><td>Minutes of ATFM delays (post-OPS adjusted, '000)</td><td>33</td></tr> </table> <p>* if applicable</p>	Gate-to-gate total revenues (M€)	28	Gate-to-gate total costs (M€)	55	Gate-to-gate ATM/CNS provision costs (M€)	34	Gate-to-gate total ATM/CNS assets(M€)	12	Gate-to-gate ANS total capex (M€)	4	ATCOs in OPS (FTEs)	104	Gate-to-gate total staff (incl. MET staff*)	230	Total IFR flight-hours controlled by ANSP ('000)	79	IFR airport movements controlled by ANSP ('000)	32	En-route sectors open at maximum configuration	5	Minutes of ATFM delays (post-OPS adjusted, '000)	33	<p><u>Size (2020)</u></p> <p>Size of controlled airspace: 173 000 km²</p>
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DCAC Cyprus (Cyprus) – Cost-effectiveness KPIs (€2020)

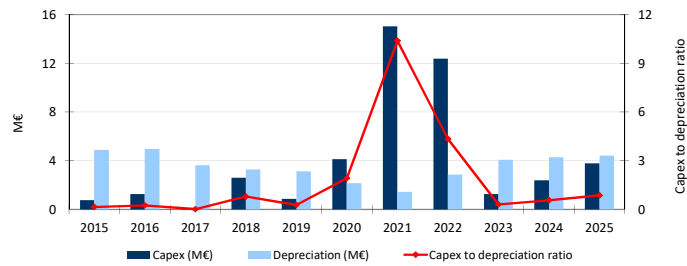


DCAC Cyprus (Cyprus) – Cost-effectiveness KPIs (€2020)

Changes in unit gate-to-gate ATM/CNS provision costs within comparator group



Capital expenditures and depreciation costs



Information on major capex projects and ATM systems upgrades/replacements

ATM	COM	NAV	SUR	Building	Other	Years	FDP5	RDPS	HMI	VCS	
							C: 2013*	C: 2013*	C: 2013*	C: 1998*	
€4.7M (2013-2015)	€1.7M (2013-2015)	€0.9M	€0.2M (2014-2015)			2015					
			€2.6M			2016					
						2017					
						2018					
						2019					
€13.6M	€9.1M	€2.1M		€2.9M		2020					
							2021				
			€3.4M				2022				
							2023				
							2024				
							2025				

* C = Commissioning Upgrade Replacement

Focus on the top five capex projects

Project number	Name of the project	Domain	Capex spent between start and end dates (€M)	Start date	End date
1	New ATM system Phase 2	ATM	7.0	2021	2023
2	New ATM system Phase 1	ATM	5.9	2020	2022
3	Surveillance (radar) infrastructure upgrade	SUR	3.4	2022	2023
4	Data (IP) Network	COM	3.2	2020	2022
5	Essential Building Works	BUILDINGS	2.9	2021	2022